

# Schwinn marketing strategy



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This is a case study for Schwinn bikes that addresses these issues: the strengths and weaknesses of Schwinn; the opportunities and threats that face the company. Evaluates Schwinn's strategy of selling bikes for prices from \$100 to \$2,500, and Zell/Chilmark's decision to invest \$50 million in Schwinn. Calculates the breakeven point and the payback period. Paper Introduction:

Schwinn Bicycles Two strengths of Schwinn are its name recognition and its brand loyalty. Another strength is that Schwinn currently has a percent market share in the United States. This percent market share can be used to generate additional sales in the billion retail bike market in contrast to a start-up company that would have to start at the beginning in developing brand recognition and demand. Another strength of this company involves the decades of experience that Schwinn has in marketing and manufacturing which among other things has Text of the Paper: The entire text of the paper is shown below.

However, the text is somewhat scrambled. We want to give you as much information as we possibly can about our papers and essays, but we cannot give them away for free. In the text below you will find that while disordered, many of the phrases are essentially intact. From this text you will be able to get a solid sense of the writing style, the concepts addressed, and the sources used in the research paper. In contrast to the exclusive dealerships common in the past, Schwinn's products must now compete with other bicycle manufacturers in independent bike retailers in side-by-side comparisons.

Schwinn is a leaner and more agile company following layoff of about 4 percent of its workforce. On the other hand, Schwinn faces formidable competition from other manufacturers with established reputations for selling the most current bicycle designs and marketing them in such a way that they are able to attract individuals with the disposable income sufficient to pay \$15 or more for a mountain bicycle.

This means that the company must engage in lean production, make good marketing decisions, and convince potential customers that Schwinn's high end bikes are comparable in features, performance and construction to the models that currently dominate the market. The market share of the competitors of Schwinn is dramatically higher than Schwinn. This 7 percent market share can be used to generate additional sales in the \$2.5 billion retail bike market, in contrast to a start up company that would have to start at the beginning in developing brand recognition and demand. Four percent of \$2.5 billion is \$6.25 million.

Schwinn has the opportunity to change both its image and its product offerings in response to changes in demand. Schwinn Bicycles 1. By offering a range of models from the very low price and graduating up to the highest price, Schwinn's marketing plan maybe to try to convince potential buyers to step up to the next level of sophistication and at a higher purchase price. Schwinn must overcome the belief that the Schwinn brand is for older riders who are recreational rather than competitive riders and therefore not especially interested in state-of-the-art products and components.

The market share is based on technological advances and product improvements. There are pros and cons to the strategy of manufacturing bicycles for every price range. The payback period of a \$5 million investment would be \$5,000,000 divided by \$1,562,500 or 3.2 years. Unfortunately, given the limited information in this case analysis we cannot calculate the breakeven point. Two strengths of Schwinn are its name recognition and its brand loyalty. The struggle for Schwinn selling bicycles on the high end of the price range of \$15 to \$25 include these factors.

Schwinn has a 25 percent profit margin meaning profits are \$1.5625 million per year. For its investment, Zell received an entry into the fast growing mountain bike business. Another strength involves the fact that Schwinn has developed business relationships necessary to ensure that the less expensive low-end bikes that it sells in the United States can be manufactured in Asia and exported to the United States and still sold for a profit. Another strength is that Schwinn currently has a 7 percent market share in the United States.

Other companies have an established market share of high end units. Schwinn will need to make investments to develop high tech innovations, and right now Schwinn is safeguarding its cash and operating "on a shoestring." 4. Another strength of this company involves the decades of experience that Schwinn has in marketing and manufacturing, which among other things has allowed management to recognize that the need for change is unavoidable, and that the business model for distributing bicycles to retailers has changed dramatically in the last twenty years.

One of the most important is that Schwinn is operating on a financial shoestring. The bicycle market, and more importantly that Schwinn does not make significant inroads into the high cost, high end models that Schwinn must sell to be considered financially successful. 3. A threat that Schwinn faces is that its competitors will not stand idly by while Schwinn regains market share. Instead, the competitors may engage in a promotional, marketing and advertising campaign intended to ensure that Schwinn remains a minor participant in the U. S. The retail market is \$2.5 billion. We would need to know fixed costs for Schwinn in addition to the variable costs per unit of production. There are a number of weaknesses that the company faces.