

# Finman case study essay



**ASSIGN  
BUSTER**

## FINANCIAL MANAGEMENT BUSINESS CASE “ Assets Evaluation” Adapted

from: Marshall, D. H. , McManus, W. W. , and Viele, D. F. (2008). “

Accounting: What the Numbers Mean”, 8th edition. New York: McGraw-Hill

Irwin. You have been approached by the President of MT Construction

Company for your advice on a number of business and accounting-related

matters. Your conversation with the President, which took place in January

2011, proceeded as follows:

President: “ The Accounts Receivable shown on the Statement of Financial Position as of December 31, 2010 are nearly P100 million and the funny thing is, we just collected a bunch of the big accounts in early December but had to reinvest most of that money in new equipment. At one point last year, more than P200 million of accounts were outstanding! I had to put some pressure on our regular clients who keep falling behind. Normally, I don't bother with collections, but this is our main source of cash flows. My daughter deals with collections and she's just too nice to people.

I keep telling her that the money is better off in our hands than in someone else's! Can you have a look at our books? Some of these clients are really getting on my nerves. ” Your reply: “ That does seem like a big problem. I'll look at your Accounts Receivable details and get back to you with some of my ideas and some questions you can help me with. What else did you want to ask me about? ” President: “ The other major problem is with our long-term asset management. We don't have much in terms of buildings, just this office you're sitting in and the service garage where we keep most of the earthmoving equipment.

That's where the expense of running this business comes in. I've always said that I'd rather see a dozen guys standing around leaning against shovels than to see one piece of equipment sit idle for even an hour of daylight!

There is nothing complicated about doing 'dirt work', but we've got one piece of equipment that would cost over P20 million to replace at today's prices. And that's just it - either you spend a fortune on maintenance or else you're constantly in the market for the latest and greatest new equipment. "

Your reply: " So, how can I help? "

President: " Now that you know a little about our business, I'll have my son show you the equipment records. He's our business manager. We've got to sell and replace some of our light-duty trucks. We need to get a handle on the value of some of the older equipment. What the books say, and what it's really worth, are two different things. I'd like to know what the accounting consequences of selling various pieces of equipment would be because I don't want to be selling anything at a loss. " Your reply: " Ok. I'll have a chat with your son and daughter and get back to you. "

After your discussion with the President's daughter, you analyzed the Accounts Receivable details as of December 31, 2010, and prepared the following aging schedule:

Number of Days Outstanding	Number of Accounts Outstanding	Total Amount Outstanding
0-30	20	P 22, 400, 000
31-60	9	16, 000, 000
61-120	6	13, 200, 000
121-180	4	10, 800, 000
> 180	11	35, 600, 000

You've noted that the company has not written-off any Accounts Receivable as uncollectible during the past several years. The Allowance for Bad Debts account is part of the Chart of Accounts, but has never been used. No cash discounts have been offered to

customers, and the company does not employ a collection agency. Reminder invoices are sent to customers with outstanding balances at the end of every quarter.

After your discussion with the President's son, you analyzed the 2010 equipment records related to the three items that the company wishes to sell at this time:

Item Description	Date of Purchase	Cost	Accumulated Depreciation	Estimated Market Value
Truck	03/01/99	P 572, 000	P 386, 000	P 140, 000
Bulldozer	06/01/01	5, 100, 000	2, 721, 000	2, 950, 000
Excavator	09/01/03	4, 227, 000	2, 265, 000	1, 600, 000

The President's son explained that the company uses the straight-line depreciation method. You have recalculated the annual depreciation adjustments through December 31, 2010, and are satisfied that the company has made the proper entries. The estimated market values were recently obtained through the services of a qualified, independent appraiser that you had recommended to the President's son. GUIDE QUESTIONS: 1. Explain the President's statement, " I keep telling her that the money is better off in our hands than in someone else's! " 2.

What is your overall reaction concerning the company's management of Accounts Receivable? What suggestions would you make to the President that may prove helpful in the collection process? 3. What accounting advice would you give concerning the Accounts Receivable balance of P98, 000, 000 at December 31, 2010? 4. Explain the President's statement, " We need to get a handle on the value of some of the older equipment. What the books say, and what it's really worth, are two different things. " 5. Write the journal entries to show the effect of selling each of the three assets for their

respective estimated market values. (Partial-year depreciation adjustment for 2011 can be ignored. ) 6.

Explain to the President why the statement “ I don’t want to be selling anything at a loss” does not make economic sense. REQUIRED: Prepare a one-page essay on the above case. Make sure that you answer the guide questions stated above. Follow the format given below. FORMAT OF PAPER: ? Paper size: Letter (8. 5” x 11”) ? Margins: o Top - 1” o Bottom - 1” o Left - 1” o Right - 1” ? Font and font size: Arial 12 ? Paragraph alignment: Justified ? Line spacing: Single ? Length of paper to be submitted: 1 page ? Deadline: March 6, 2012 ? The heading should be as follows: Name:

\_\_\_\_\_Date: Financial Management 2

Section\_\_\_\_\_Professor: ASSETS EVALUATION