

Huron automotive company



Case 1. Huron Automotive Company Question 1. Current Method vs. First

Proposal vs. Revised Proposal | Current Method | 55.96 |\$/hour | | | |

Department: | | CS-29 Injectors (per batch | Spare Parts for Inventory | Work

for Other Divisions (per | | | of 100) |(per typical month) | typical month) | |

Casting/stamping | | 1,175.6 | 17,011.84 | 37,717.04 | | Grinding | | |

671.52 | 15,109.20 | 30,218.40 | | Machining | | 3,245.68 | 62,395.40 |

120,761.8 | | Custom work | | | | | | | | | | Assembly | | 1,958.60 | | | | |

| | | | Total | | | \$ 7,050.6 | \$ 94,516.44 | \$ 188,697.12 | | Sandy

Bond's 1st Proposal | | | | Department: | | CS-29 Injectors (per batch |

Spare Parts for Inventory | Work for Other Divisions (per | | | of 100) |(per

typical month) | typical month) | | Casting/stamping | | 1,112.7 | 16,102.

88 | 35,701.78 | | Grinding | | | 577.68 | 12,997.80 | 25,995.60 | |

Machining | | 5,076.16 | 97,584.80 | 188,868.16 | | Custom work | | | | | |

| | | | Assembly | | 1,406.65 | | | | | | | | Total | | | \$ 8,172.86 | \$

126,685.8 | \$ 250,565.54 | | Sandy Bond's Revised Proposal | | | |

Department: | | CS-29 Injectors | Spare Parts for Inventory | Work for Other

Divisions (per | | | |(per batch of 100) |(per typical month) | typical month) | |

Casting/stamping | | 1,115.52 | 16,148.48 | 35,802.8 | | Grinding | | |

561.00 | 12,622.50 | 25,245.00 | | Machining | | 5,017.00 | 96,447.50 |

186,667.00 | | Custom work | | | | | | | | | | Assembly | | 1,369.0 | | | | |

| | | | Total | | | \$ 8,063.42 | \$ 125,218.48 | \$ 247,714.88 | Question

3a. Depreciation of equipment for Custom Work Department: \$400,000 / 5

years / 12 months = \$6,666.67 Exhibit 1 | Calculation of Plantwide Labor

and Overhead Hourly Rate Month of July | | | | | Dollars | | Hours | | |

Labor: | | | | | | | Casting/stamping | | | | | | 54,604.0 | | 2,528 | | | |

Grinding | | | | | | | 38,520.00 | | 2,140 | | | | Machining | | | | | | | |

191, 876. 0 || 7, 675 || | Custom work || || reduced by 30% || || 57, 165. 00 || 2, 598 || | Assembly | | | | | | | | 291, 784. 0 || 15, 357 || | | Total Labor | | | | | | 633, 949. 0 || 30, 298 || | | | | | | | | Overhead: | | | | | Depreciation / labor | | | | 1, 101, 482. 0 || | | | | | | | | Total Labor and overhead | | \$ | | | | | 1, 735, 431. 00 || | | | | | | | | Hourly rate | | 57. 8 | per hour | 20. 92 | labor | | Total Labor and O'head / Total Manhours | 36. 35 | overhead | | Prior to new machine: 3, 712 hours @ \$55. 96 = \$207, 723. 52 After new machine: 2, 598 hours @ \$57. 28 = \$ 148, 813. 44 Cost difference \$ 58, 910. 08 Question 3b. Current overhead cost is \$40. 48 * 3, 712 hours = \$150, 262. 00 Add: Add'l Overhead \$6, 666. 67 - 4, 507. 67 = 2, 159. 00 New Overhead Cost \$152, 421. 00 New Total Hours upon purchase 3, 712*70%2, 598. 40

New Hourly Overhead Rate 58. 66 Labor Hourly Rate 22. 00 New Custom work hourly Rate 80. 66 Prior to acquisition: 3, 712 hours @ 62. 48 = \$231, 926 After acquisition: 2, 598 hous @ 80. 66 = \$209, 555 Difference \$ 22, 371

Question 4. | Department | CS-29 injectors (cost per | | Department | CS-29 injectors (cost per | | 100 batch) | | 100 batch) | | Casting/stamping | 1175 | | Casting/stamping | 1112 | Grinding | 672 | | Grinding | 578 | | Machining | 3246 | | Machining | 5076 | | Custom work | | Custom work | | | - | | - | | Assembly | 1959 | | Assembly | 1407 | | Total | 7051 | | Total | 8173 | | | | | | | | | | Inventory Cost = | | Inventory Cost = | | | | | | |

Question 5. Direct Material Cost 8000 | Department | CS-30 injectors (Labor per | CS-30 Injectors (Cost | | 100 units) | per 100 units) | | Casting/stamping | 12 | | | | 635. 64 | | Grinding | 7 | | | | 336. 98 | | Machining | 17 | | | | 1, 487. 4 | | Custom work | | | | - | - | | Assembly | 35 | | | | 1, 406. 65 | | Total | |

||| 3,867.11 || || || Inventory Cost = | 8000 + 3867.11 || || | 118.67 |
| | 100 | | CS-30 is profitable over CS-29